DRAFT 2023 - 2028 Goals and Objectives Based on October 7, 2022 Work Session

Goal 1: Become an employer of choice that attracts and retains a highly skilled, diverse workforce prepared to lead the agency into the future.

Objectives

- 1. Attract and retain a highly skilled, diverse workforce. Recognize staff for their hard work, provide growth and learning, empower staff, and provide a work-life balance.
- 2. Plan for the equitable succession of those with deep institutional knowledge and create a culture of continued learning and development.
- 3. Commit to an inclusive culture that leads to a sense of belonging.

Goal 2: Ensure our licensing, regulatory and enforcement programs are anti-racist, equitable, sustainable, agile, and designed to identify people who may have a problem with gambling.

Objectives

- 1. Address the regressive fee system and plan for sustainable funding. Develop uniform compliance and licensing processes statewide, and be mindful of disproportionately impacted communities.
- 2. Cultivate an innovative culture that encourages employee engagement in determining the best way to conduct business.
- 3. Modernize and fund our systems, tools, and business processes to increase efficiency and agility.
- 4. Improve prosecution of illegal gambling activities.

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Goal 3: Strengthen partnerships with governmental agencies, licensees, and the public.

Objectives

- 1. Mitigate the harm through education and prevention for players who have a gambling problem.
- 2. Strengthen governmental partnerships with tribal governments and federal, state, and local agencies.
- 3. Engage tribal partners, licensees, and the public to enhance accessibility, improve services, and enhance communication.

