



STATE OF WASHINGTON

OFFICE OF FINANCIAL MANAGEMENT

Insurance Building, PO Box 43113 • Olympia, Washington 98504-3113 • (360) 902-0555

October 26, 2009

Dear Stakeholder:

The 2009–11 biennial budget (Engrossed Substitute House Bill 1244) directed the Office of Financial Management (OFM) to review alternatives for consolidating or transferring activities and responsibilities of the State Lottery Commission, State Horse Racing Commission, State Liquor Control Board, and State Gambling Commission to achieve cost savings and regulatory efficiencies.

To that end, OFM has been working with an interagency workgroup on this review. However, as a stakeholder of these agencies, you have a unique perspective on their operations. Therefore, we are writing to seek your assistance and solicit your ideas.

What activities and responsibilities of these commissions/board and their agencies would you suggest being consolidated or transferred to reduce costs or achieve efficiencies? Do you think they are functioning at optimal level and changes would be detrimental? Is there another way to deliver these services within or among the commissions/board and their agencies?

A number of government reform efforts are already under way. For example, the State Auditor's Office State Government Performance Review is looking into whether there are more effective, efficient, or economical options to sell and distribute liquor in Washington. The Governor and the State Auditor's Office are also reviewing ways for state agencies to reduce costs in shared services in information technology, property management, and human resources. OFM's review is not intended to duplicate those efforts. Therefore, we would appreciate your focusing on the questions presented above and the criteria of the proviso. You are not obligated to respond, but your input is very welcome.

Because we are asking for input from a broad and diverse set of stakeholders, we request that you submit your response in writing. Please send your letters or email by **Monday, November 9** to:

Email to: GamblingHorseLiquorLotteryReview@ofm.wa.gov

Mail to: Gambling, Horse, Liquor, Lottery Review
c/o Director's Office
Office of Financial Management
P.O. Box 43113
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Thank you in advance for your participation.